



2010
Annual Report

MAYOR'S MESSAGE

As Mayor of the city of North Miami, Florida, I have accepted the dual role of public servant and leader. These roles carry with them the inherent challenge to discern between service and leadership. While achieving that balance, I have become very aware of the steps, we, the City Council and City administration, have taken to set the pace for North Miami in this age of economic uncertainty.

We are indeed very pleased that we have maintained a level of service in 2010 to which our residents have become accustomed. We are extremely proud that amidst some cutbacks, we were able to achieve what many communities throughout our nation aspire to be, an All-America City, as awarded by the National Civic League earlier this year.

As you will see in this report of our accomplishments in 2010, we continue to take well-planned incremental steps to strengthen our community by focusing on the development of our local economy. In spite of the general economic malaise that is afflicting our country, North Miami continues to advance through carefully chosen projects.

It is our residents, who are the pillar of our great city. We continue to look after their interests via programs that serve their needs and thus strengthen the fabric of our neighborhoods.

While looking ahead, responsible municipal governments must also look at the current needs and resources that make any city run as an efficient business. Municipal governments must be aware of and responsible for the city's infrastructure; those areas which may not be so glamorous to the public, but without which, any city would quickly come to a halt.

There is never a dull moment in North Miami. From sports and healthy life choices, to world class exhibitions and performances, to a wide range of community events and regional celebrations, North Miami caters to and serves one of South Florida's most diverse communities. Communities are built by people who live in them; municipal governments are maintained by civil servants who run them. It is a partnership crafted from mutual respect, admiration and dedication; and North Miami is a shining example of such partnership.

Thank you for your interest in our All-America City, the city of North Miami, Florida.




ANDRE D. PIERRE, ESQ.
MAYOR

MOVING FORWARD





A 2010 All-America City award winner, North Miami is one of South Florida's best-kept secrets. Conveniently located between Miami and Fort Lauderdale, North Miami provides easy access to the beaches, Miami International Airport, the Port of Miami, and a wide array of tourist attractions, government, and industry facilities in the tri-county area. This ethnically diverse community has a rich history dating back to the late 1800's and boasts the largest concentration of mid-century buildings in South Florida.

Known for its progressive initiatives, North Miami is committed to promote the arts, strengthen its economic base, and improve educational opportunities and quality of life for all its residents while supporting healthier, greener development.

OUR COMMUNITY





What is the litmus test for a progressive community? It is its commitment to engage culturally diverse residents, its dedication to improve and maintain standards of excellence in governance, its focus to provide and enhance personal wellness and enrichment, and its forethought to preserve built and natural environments for future generations. Indeed, North Miami passes the test.

In recognition of its recycling incentive program, North Miami has received the 2009 Sustainable Florida Best Practice Award from the Council for Sustainable Florida, the Green to Gold Governor's Business Diversification Award (2009), and the International Council for Local Environmental Initiatives Milestone One Award (2010).



LIVING GREEN



As part of North Miami's Land Development Regulations in its Comprehensive Master Plan, the City adopted standards for Leadership in Energy and Environmental Design (LEED) to encourage sustainable development and environmental preservation. In addition, in its efforts to become certified as a Green Local Government by December 2010, North Miami is currently registered with the Florida Green Building Coalition. North Miami's green initiatives rank as some of the most progressive in South Florida and are often cited as national models.

- Green residential rehabilitation guidelines, adopted in 2008, require all housing program

retrofits to be consistent with green standards and the Florida Green Building Coalition designation.

- In an effort to facilitate water conservation, the City began a Showerhead Exchange Program in 2006. Through this program approximately 2,000 households have traded outdated fixtures for a high-efficiency showerheads.
- A rewards-based recycling program, the first of its kind in Florida, helps households earn recycling points that can be redeemed at local and national rewards partners.



ON THE MOVE

North Miami's Transit Oriented Development Plan aims to increase transportation options for residents, municipal employees, and visitors.

- The NoMi Express, a free intermodal intra-city shuttle bus service powered by biodiesel fuel, operates weekdays from 7 a.m. to 8 p.m. and provides interconnectedness between residential neighborhoods, schools, shopping centers, and community facilities.

- While Miami-Dade County monthly bus passes cost \$100, they are sold discounted to residents for \$75, and subsidized and sold to employees for \$18.
- Preferred designated parking spaces and free taxi rides are given to employees who car and/or van pool to work, drive hybrid vehicles, or walk or bicycle to work.



ART OF OUR TIME



Founded in 1980, the mission of the Museum of Contemporary Art (MOCA) is to make contemporary art accessible to diverse audiences. MOCA's role in the development of Miami's burgeoning art scene has had a multifaceted, positive effect on the City and its residents by improving quality of life and expanding educational opportunities.

- MOCA provides a variety of educational programs such as Creative Arts for children; the Museum and Communications Studies Magnet Program, in partnership with Miami-Dade County Public Schools; the Advanced Creative Arts Summer Journalism Institute, Junior Docents, and Women on the

Rise programs benefiting young adults; and MOCA'ZINE, South Florida's only art journal written, designed and produced by teenagers.

- MOCA served as the inaugural site for Art Basel Miami Beach 2009. The opening of the *Reach of Realism* exhibition was attended by over three thousand art lovers from South Florida and around the world.
- In 2010, selections from MOCA's renowned permanent collection were exhibited in museums around the world including the Tate Modern in London, Museum D'Art Contemporani in Barcelona, and The Metropolitan Museum of Art, New York.

ECONOMY AND DEVELOPMENT





In spite of challenges posed by current economic conditions, North Miami strives to maintain exemplary levels of service. In short, North Miami is creatively and efficiently moving forward.

A stroll through North Miami's downtown corridor, the NoMi Arts District, provides a unique glimpse of new and eclectic galleries and restaurants sharing the excitement with long established community businesses. In 2010, the City and the Greater North Miami Chamber of Commerce have welcomed a number of national retailers to the community.



REVITALIZING OUR COMMUNITY



Essential to the City's vision to attract and retain businesses, and entice a vibrant clientele to support them, are the revitalization of commercial corridors and street beautification programs.

- The downtown corridor enhancement project, funded through the American Recovery and Reinvestment Act, will enhance NE 125 Street in the heart of North Miami's downtown with the installation of decorative pavers, environmentally sensitive landscaping, easily accessible on-street parking, and a new comprehensive signage program.
- In 2010, the City adopted its first business attraction program, targeting businesses in commercial corridors including Northwest

Seventh Avenue, the downtown and West Dixie Highway corridors, US-1/Biscayne Boulevard, and designated industrial zones.

- A plan to expand MOCA was ranked as a priority by both the North Miami Community Redevelopment Agency (NMCRA) and the City Council. MOCA has proven to be a catalyst for redevelopment attracting an expanding cadre of galleries and dealers specializing in twentieth and mid-century furniture and antiques.



PROACTIVE ENHANCEMENT

The City's Clean Team works with Code Compliance on a daily basis to ensure that commercial corridors are clean and inviting. Additionally, the NMCRA

has funded \$1.4 million in commercial grants to rehabilitate and beautify fifty-one commercial buildings throughout the CRA district.



RESIDENTIAL RENAISSANCE

North Miami is a vibrant community in which to live, work and play. With approximately \$6 million dollars in public funding in 2010, the City administers one of the most successful and comprehensive housing programs in the state, promoting affordable housing, rehabilitating housing stock and curtailing foreclosures rates.

- Through the Neighborhood Stabilization Program, the City has acquired and rehabilitated 18 abandoned and/or foreclosed residential properties to be sold or rented to city residents.

- Financial aid is provided to first-time homebuyers purchasing a single family home, town house or condominium, as well as qualified renters in need of one-time assistance
- Rehabilitation programs support both single-family homeowners and renovations to deteriorated multi-family properties.

INFRASTRUCTURE



North Miami maintains and updates its infrastructure to minimize interruptions to city operations and mitigate disasters to the fullest extent feasible.

Through the FEMA 1345 Drainage Project, \$8 million was allocated for the installation of over seven miles of new pipes and a total of 470 new catch basins and drains, increasing drainage capacities in areas that suffered repetitive flooding.

During major storm events, North Miami serves as a Divisional Emergency Operation Center. Through federal grants, City Hall and the Police Department

were hardened to withstand hurricane force winds, while portable generators were purchased to provide back-up power for water and sewer pump stations.

North Miami is a partner in the Miami-Dade County Local Multi-jurisdictional Multi-hazard Mitigation Plan and the state of Florida's Enhanced Multi-hazard Mitigation Plan.

North Miami retains a Class Five ranking in the Community Rating System through the National Flood Insurance Program, providing an annual 25% reduction in residential insurance premiums.

VIRTUAL INFRASTRUCTURE



With the implementation of EDEN enterprise software, as well as a partnership with New World systems, North Miami has converted data for, and trained employees on, a total of seventeen software modules. The new software has improved business processes, maximized productivity and allowed the City to become more responsive to constituents.

Additionally, the North Miami Police Department partnered with New World Systems to streamline operations and improve safety via tools such as computer aided dispatch and field based reporting.

MAINTENANCE AND IMPROVEMENTS



- Sanitary sewer lining and rehabilitation projects, as well as leak detection programs, have reduced ground water infiltration into sanitary sewer systems.
- Swale improvement programs have restored and improved drainage areas along several

miles of city streets, allowing rainfall to directly percolate into the ground water supply.

- Street maintenance and beautification projects have included traffic calming devices, curbing, ADA accessible crosswalks, sidewalks and landscaped medians.

QUALITY OF LIFE



North Miami boasts unique parks, a variety of active leisure programs for all ages, its own municipal library and spectacular special events.

- North Miami offers a variety of athletic programs for children and adults; including soccer, basketball, flag football, tennis, swimming and peewee sports. The City also offers day camps during the summer and school breaks. Campers

enjoy a selection of activities ranging from deep sea fishing and kayaking to theme days and tournaments.

- The E. May Avil North Miami Public Library, with support from the Friends of the Library, hosts extracurricular education and enrichment programs for children, teens and adults year-round.

A HEALTHIER COMMUNITY



Through its designation as an *Action Communities for Health, Innovation, and EnVironmental Change* (ACHIEVE) community by the National Recreation and Park Association and the Centers for Disease Control, North Miami is building a healthier community through innovative policies, partnerships and programs.

- The Get in Gear Community Bike Ride, an initiative brought forth by Mayor Andre D. Pierre, Esq., encourages residents of all ages to tour the City on ten mile bike rides escorted by members of the North Miami Police Department.

- Community health fairs are offered twice annually, providing free immunizations, health screenings and educational workshops by local health partners and not-for-profit organizations.
- With support from Heroes Unite, Giving Back Green engages community and student groups in organic gardening.



A SAFER COMMUNITY

- National Night Out Against Crime and the Families Against Crime Together (FACT) Festival unite families against crime, drugs and juvenile violence through educational sessions.
- The Visibility Improvement Program (VIP) relieves police officers from desk duties

and places them in uniform on patrol on a rotating basis, while conducting open air roll calls and end of shift briefings at various locations in the community.



YOUTH INITIATIVES

- The North Miami Parks and Recreation Department offers a variety of athletic and leisure programs for children and adults; including soccer, basketball, tennis, swimming and summer camps.
- In 2010, the North Miami Police Athletic League opened its first dedicated facility offering instruction in fitness, boxing, wellness and nutrition. PAL also provides tutoring and college preparatory programs, as well as college scholarships with the support of Take Stock in Children.
- The Youth Opportunity Board and the Youth Employment Training Program provide municipal employment for qualified high school and college students.
- The Teens in Action Program helps hundreds of teenagers build self-esteem, develop strong leadership and social skills, and learn the importance of volunteering.
- Members of the North Miami Green Teens 4-H Club meet weekly at the North Miami Public Library to participate in activities that promote leadership, citizenship and life skills.

EXCELLING IN EDUCATION



Residents of North Miami enjoy easy accessibility to education, from Pre-K to PhD.

North Miami has established partnerships with its local schools, coordinating a variety of programs such as a middle school mentor program, NoMi Kids and Democracy, and the U.S. Conference of Mayors' Science in the School Day. From January through May 2010, K-12 students in North Miami were trained as Census Ambassadors for the City's 2010 Census awareness campaign.

In 2010, the City formalized its relationship with Miami-Dade County Public Schools through the establishment of an educational compact.

The City's partnerships extend to higher education institutions including Florida International University-Biscayne Bay Campus, Johnson & Wales University, Barry University and Miami-Dade College-North Campus.

Collaborative projects include Join Work Unite Service learning program, Giving Back Green and the City's Employee of the Quarter recognition luncheon.



CELEBRATIONS



A wide range of cultural events weave a colorful tapestry highlighting the richness and diversity of our multi-ethnic community.

- The Halloween Haunted Trails at the Enchanted Forest Elaine Gordon Park is hosted the Friday prior to Halloween. Younger children enjoy activities in the family fun zone, while serious thrill seekers are haunted by masterfully created props and heart stopping scenes in more secluded park trails.
- The WinterNational Thanksgiving Day Parade is a longstanding North Miami tradition, and the only parade held in South Florida on Thanksgiving morning. Spectators enjoy colorful floats, spectacular marching bands, and all the trimmings of this most traditional celebration.

- Haitian Flag Day celebrates Haitian culture and the offerings of this rich island nation; in a festival-like atmosphere, Haitian heritage is highlighted through music, dance performances and traditional cuisine.
- Hispanic Heritage Month recognizes the contributions made by generations of Hispanic Americans to the United States. In 2010, North Miami hosted its first celebration showcasing the variety of cultures in the Spanish speaking world.

Other citywide events also include the Dr. Martin Luther King, Jr. Candlelight Vigil, Police Memorial Ceremony, Memorial Day, Independence Day by the Bay, Veterans Day and Light Up North Miami.



FINANCE

North Miami has been a recipient of the Government Finance Officers Association's Certificate of Excellence in Financial Reporting consecutively since 1990 for its Comprehensive Annual Financial Report (CAFR) - a mandatory municipal financial report.

The Fiscal Year 2009-2010 (FY2010) adopted budget includes approved expenditures and reserves totaling \$169,348,767.

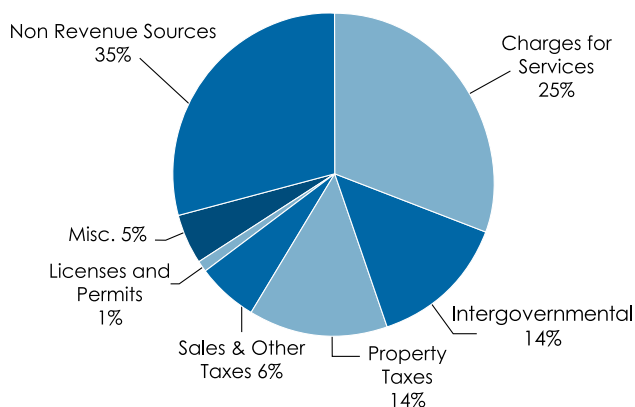
Revenues

In the FY 2010 budget, 45% of revenue represents charges for services and taxes, of which 14% is from property taxes. Other non revenue sources account for 35%, of which the principal component is \$25 million in escrow funds for landfill closure and remediation.

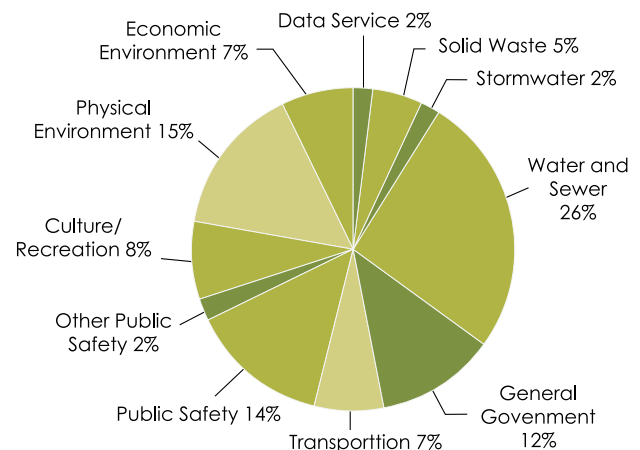
Expenditures

Projected operating expenses for the City's three enterprise funds (Water and Sewer, Solid Waste, and Storm Water) comprise approximately 33% of the adopted budget. From the 15% allocated for physical environment, \$25 million is the projected cost for landfill closure, remediation and future appropriation.

FY2010 REVENUES



FY2010 EXPENDITURES



ADVISORY BOARDS

Twenty-three advisory boards and commissions composed of city residents and business representatives serve in either advisory or quasi-judicial capacities.

ADVISORY COMMITTEE TO THE DISABLED

Bower, Clint
Couch, Inez
Doctor, Cherry L.
Flint, Mary
Thomas, Tonya

AFFORDABLE HOUSING ADVISORY COMMITTEE

Castor, Jean
Ernst, Charles
Hind-Marsh, Douglas
Julien, Linda
McDearmaid, Michael
Remon, Jesus
Rivera-Spelorzi, Carmen
Seifried, Kevin
Trinidad, Bennie

BOARD OF ADJUSTMENT

Brutus, Ricardo
Garcia, Michelle
James, Jason L.
Jeudy, Marc "Nene"
Keys, Carol
Philippe, Roseline
Prudent, Lesly
Quinones, Hiram

BUSINESS DEVELOPMENT BOARD

Albert, Howard
Bertell, Paul
Cobo, Blanca
George, Michael J.
Kressly, Donald
Manuel, Justin
Mitchell, Deborah
Morris, Paul

Rizzo, Jack
Sabino, Adriana
Sturman, Max
Welsandt, Ron
Wolin, Mark

CHARTER BOARD

Brutus, Ricardo
Each, Kenneth
McDearmaid, Michael
Merke, Clarence
Patterson, Albertha
Philippe, Roseline
Preger, Carol

CODE ENFORCEMENT BOARD

Burdick, Ilana
Estime-Irvin, Mary C.
Flint, Robert
Hind-Marsh, Douglas
McDearmaid, Michael
Merke, Clarence
Richman, Hal

COMMUNITY REDEVELOPMENT AGENCY ADVISORY COMMITTEE

Bower, Clint
Brutus, Ricardo
Cobo, Blanca
Delva, Arnold
Each, Kenneth
McDearmaid, Michael
Philippe, Roseline
Reynolds, Clark
Sorey, Duke
Vidal, Armando
Wolin, Mark

COMMUNITY RELATIONS BOARD

Balserio, Raudel
Doyle, Gayle
Hilton, Beverly
Mercado, Frank
Philippe, Roseline
Pollitzer, Stratton
Spelorzi, Carmen

DISASTER PREPAREDNESS COMMITTEE

Pavilack, Myrna
Falardeau, Marguerite
Rocourt, Frantz
Nacivre, Charles
Saint-Aime, Chremeze

FLOODPLAIN MANAGEMENT PLANNING COMMITTEE

Calloway, Maxine
Geimer, Jeff
Ghany, Aleem
Keys, Carol Frances
Strickland, Scott
Tracton, Dr. James B.
Wilson-Sejour, Tanya

HEALTH FACILITIES AUTHORITY

Alston, Jessica
Bellas, Amanda
Marks, Kim
McDearmaid, Michael
Tracton, Dr. James B.

LIBRARY BOARD

Barton, Julia
Brown, Judy
Cobo, Blanca M.
Cubillas, Eileen
Smith, Dr. Allen

MUSEUM OF CONTEMPORARY ART (MOCA)

Anderson, Sheldon
Arrizurieta, Carlos J.
Birbragher-Rozencwaig, Francine
Braman, Irma
Collins, Michael
Flanzraich, Dr. Kira
Good, Francie Bishop
Herzberg, Barabra
Jacobs, Rosalind
Kalpakian, Monica
Katz, Joanne
Lieberman, Diane
Lipton, Janice
Muss, Sandra
Nagpal, Beena
Nash, Cindi
Reed, Evan
Robbins, Peter
Salke, Michael
Scheck, Raquel
Soffer, Jackie
Soni, Deepak
Yarkin, Ray Ellen

NUISANCE ABATEMENT BOARD

Hilton, Beverly
Killiany, Tina
Simon, Dominique
Tracton, Dr. James B.

PARKS AND RECREATION COMMISSION

Bloom, Nancy K.
Cumberland, Richard
Deleon, Karen T.
Hilton, Beverly
Marchand, Luna
McCoy, L.B.
Newman, Kenneth B.
Otero, Richard
Saint-Aime, Martine
Williams, Karyn

PERSONNEL BOARD

Brutus, Ricardo
Garcia, Michelle
Hind-Marsh, Douglas
Patterson, Albertha
Salvato, Lisa
Wolland, Marsha

PLANNING COMMISSION

Castor, Jean
Each, Kenneth
Ernst, Charles
Fils-Aime, Arrie
Harwitz, Maureen
Prevatel, William
Remon, Jesus
Schwartzbaum, Bonnie
Seifried, Kevin

QUALITY EDUCATION BOARD

Burns, Kevin
Haga, Cathy
Hoover, Sandy Baker
Pierre, Bernadette
Saint Hilaire, Marie

SENIOR CITIZENS ADVISORY BOARD

Casimir, Edner
Dioli-Kumm, Sandra E.
Jean-Francois, Natacha
Kaplowitz, Charlotte
Laskaskie, Patricia
McKenzie, Abbie
Pavilack, Myrna

UNIVERSITY RELATIONS BOARD

Blumin, Susan
Castellanos, Julissa
Chant, Loreen
Cubillas, Eileen
Griffin, Dr. Michael J.
Novell, Henry
Philogene, Marie
Saint-Hilaire, Marie
Schwartzbaum, Bonnie
Vicente, Dr. José

YOUTH OPPORTUNITY BOARD

Boyd, Harry
Chow, Ashley
Holliday, Heather
Holliday, Michael
Marchand, Luna
Pavilack, Myrna
Philippe, Roseline
Sanchez, Claudio
Souverain, Martine
Spiegelman, Deborah
Wright, Ashli

ELECTED OFFICIALS

North Miami operates under a council-manager form of government. The city’s charter provides for a mayor, elected city-wide, that serves no more than two consecutive two-year terms; and four council members, elected by district, who serve no more than two consecutive four-year terms. North Miami is also one of a few communities in Florida that still has an elected city clerk.



ANDRE D. PIERRE, ESQ.
MAYOR



MICHAEL R. BLYNN, ESQ.
COUNCILMAN



SCOTT GALVIN
COUNCILMAN



JEAN R. MARCELLUS
COUNCILMAN



MARIE ERLANDE STERIL
COUNCILWOMAN

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ALIX DESULME
CITY CLERK

CITY ADMINISTRATION

MAYOR/COUNCIL

CITY ATTORNEY
V. LYNN WHITFIELD



CITY MANAGER
RUSSELL BENFORD



CRA
TONY E. CRAPP, SR.
DIRECTOR



BUDGET ADMINISTRATION
KAY GRANT
MANAGER

BUILDING & ZONING
JACQUELINE GONZALEZ
DIRECTOR

CITY CLERK'S OFFICE
JACQIE VIEIRA
DEPUTY CITY CLERK

CITY MANAGER'S OFFICE
LUMANE P. CLAUDE, PhD
DEPUTY CITY MANAGER

CODE COMPLIANCE
ALAN GRAHAM
MANAGER

COMMUNITY PLANNING
AND DEVELOPMENT
MAXINE CALLOWAY, ESQ.
DIRECTOR

FINANCE
CARLOS PEREZ
DIRECTOR

INFORMATION TECHNOLOGY
HORTENSIA MACHADO
DIRECTOR

LIBRARY
KIMBERLY MILLERICK
INTERIM DIRECTOR

MUSEUM OF
CONTEMPORARY ART
BONNIE CLEARWATER
DIRECTOR

PARKS AND RECREATION
JEFFERSON GEIMER
DIRECTOR

PERSONNEL
ADMINISTRATION
REBECCA JONES
DIRECTOR

POLICE
STEPHEN JOHNSON
CHIEF

PUBLIC WORKS
ALEEM A. GHANY, P.E.
DIRECTOR

PURCHASING
RUBY
CRENSHAW-JOHNSON
DIRECTOR

RISK MANAGEMENT
KAREN MUIR
MANAGER

LOOKING BACK



MISS DELUXE BICYCLE
LINDSLEY LUMBERS' NORTH MIAMI YARD
1953

North Miami



2010